

Microsoft Digitalen

SharePoint IT Governance



## SharePoint IT Governance

Måske er I igang med etableringen af et MOSS miljø eller også står I foran at skulle planlægge etableringen. Spørgsmålene tårner sig op.


- Hvordan håndterer man denne nye applikation?
- Er det overhovedet en applikation eller er det en platform?
- Hvad kræver det af vores organisation?

Uanset om kravet om SharePoint udspringer fra IT afdelingen eller tager afsæt i konkrete behov fra forretningen vil vi med denne session forsøge at inspirere jer til, hvordan I kommer godt i gang med et meget væsentligt område for enhver SharePoint installation; IT Governance.

Ambitionsniveauet afhænger meget af organisationens størrelse, men områderne, der bør afdækkes og de farer der lurder, er de samme.

Denne session vil kigge nærmere på hvilke dokumenter og vejledninger Microsoft præsenterer og stiller til rådighed og det vil blive suppleret med konkrete erfaringer fra en Microsoft Partner, der har hjulpet forskellige danske kunder med installationen og fastlæggelse af "SharePoint IT Governance".

- Worked with Microsoft Technology for more than 15 years
- Implemented solutions on all version of the SharePoint Technologies since the early version of SPS2001 and STS
- Represented ProActive in the Microsoft Office “12” TAP
- Solution Architect on several major MOSS projects launched since beginning of 2007 and currently being developed
- Today working as Chief Architect at ProActive A/S with strategic focus on enterprise customers and the global adoption of SharePoint Technologies



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# SharePoint Governance

“Governance uses **people, process, technology, and policies** to define a service, resolve ambiguity, and mitigate conflicts within an organization”

Source: The Burton Group

# Governance? What Governance?

- This session is not about:
  - Content - Quality, Ownership and Relevance
  - Information Architecture and navigation

# Platform or Application?

In my opinion? Yes, it is a platform

Let us treat it so

- Fast track to Building a Robust and Enterprise Ready Platform
- 5 Key areas of SharePoint Governance
  - Executive Sponsorship
  - Clear Goals, Vision, Mission and Metrics
  - Skilled People and Training
  - Defining operations
  - The supporting organization
- Resources
- Wrap up
- Q & A

# Building a Robust and Enterprise Ready Platform





# Building a Robust and Enterprise Ready Platform

## Planning and Design

### Planning MOSS

#### Part 1

- Site Structure & Navigation
- Shared Services
- Collaboration
- Personalization & My Sites
- BI, Excel Services & BDC
- Search & Indexing
- Content Types

### Planning MOSS

#### Part 2

- Availability Planning
- Capacity Planning
- Topology
- Information Architecture
- Authentication & Roles
- Security

## Deployment

### Installation

- OS prerequisites
- MOSS Installation
- Service Accounts
- Base Shared Services
- Web Applications

### Configuration

- Custom Code Installation
- Service Configuration
- Timed Jobs & Imports
- Indexing Configuration
- Base Information Architecture
- Functional Tests

## Operations

### Operations

- Log files
- Monitoring of Services
- Backup Procedures
- Scalability Options
- Capacity Monitoring
- MS Operation Mgmt. Tools

### Disaster recovery

- Backup and Restore
- How-to
- Timing / SLA

## IT Governance

# 5 Key areas of SharePoint Governance

## Executive Sponsorship



# Executive Sponsorship

- It is often difficult to achieve the Executive buy-in on setting up a platform:
  - The business case is much easier defined for the "applications"
  - Internet, Intranet or Extranet are the typical high-level scenarios
- However, it is about communication and clear messages:
  - The systems built on top of SharePoint are most likely critical to the Business
  - Know the impact in case of failure
  - Define and narrow direct cost – and map all others to the "applications"
  - Realize in the process that establishing the platform should be separate from the "application project(s)"
- Establish IT-board and identify direct operational ownership

## 5 Key areas of SharePoint Governance

Clear Goals, Vision,  
Mission and Metrics



# Clear Goals, Vision, Mission and Metrics

- This is about knowing why we are doing it
  - And knowing how to communicate it in a concise manor.
- Establish the “executive ownership” at this stage
- Is the investment reflected in the company’s overall strategy?
- Identify realistic metrics for validating the success of the implementation

## Encourage Standards and Consistency

- Drive Common Brand
- Reduce redundant technology
- Provide best practices

## Reduce TCO

- Optimize
- Remove legacy
- Drive Efficiency

## Provide Service and Solution

- Empower Business
- Empower Teams
- Empower End Users

## Improving customer services

- Customer retention > 85%
- Avg. Response Time < 4 Business hours
- Customers serviced Online >65%

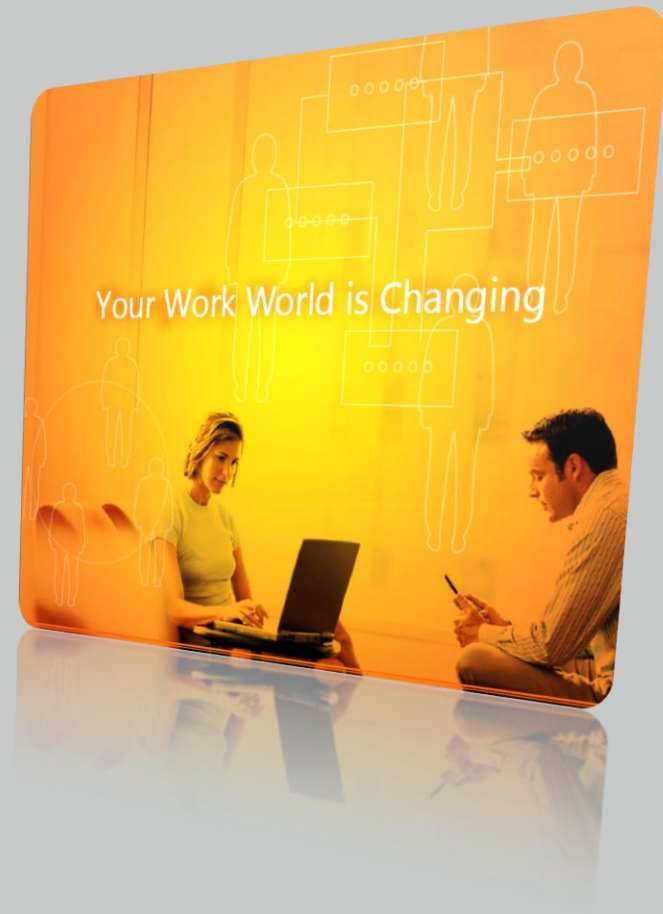
# 5 Key areas of SharePoint Governance

## Skilled People and Training



# Skilled People and Training

- Build Excitement
- Engage Users
- Inspire Users
- Develop Users
- Build User Communities



# Skilled People and Training

## SharePoint Specialists

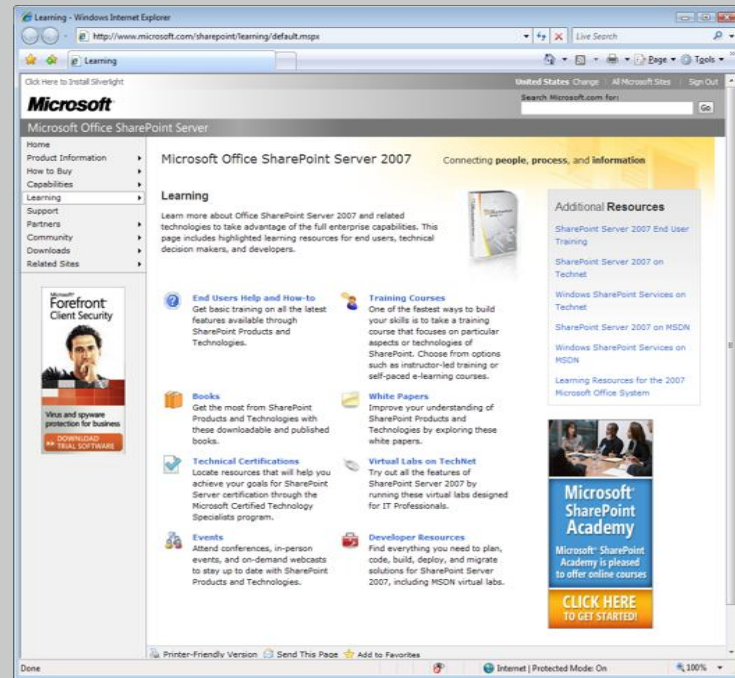
Business Analyst	<ul style="list-style-type: none"><li>• Knowing the Business</li><li>• Drawing processes and documenting applications</li></ul>
Creative Designer	<ul style="list-style-type: none"><li>• Look and feel</li><li>• Tools like SharePoint Designer</li></ul>
Trainer	<ul style="list-style-type: none"><li>• “SharePoint Expert”</li><li>• Information Worker</li></ul>
Infrastructure Specialist	<ul style="list-style-type: none"><li>• Central Administration is @Home</li></ul>
Developer	<ul style="list-style-type: none"><li>• Visual Studio and tools</li><li>• Knows his SharePoint Community</li></ul>
Architect	<ul style="list-style-type: none"><li>• Drawing the line between platform and applications</li><li>• Deep into the plumbing of SharePoint</li></ul>



# Skilled People and Training

- Possible Microsoft Exams
  - Configuring MOSS  
<http://www.microsoft.com/learning/exams/70-630.mspx>
- Very important training (but often forgotten)
  - Information Worker
  - Knowledge Worker
- However, bottom line is
  - Training
  - Training
  - Training...

Goto: Learning Microsoft Office SharePoint Server 2007  
<http://www.microsoft.com/sharepoint/learning/default.mspx>



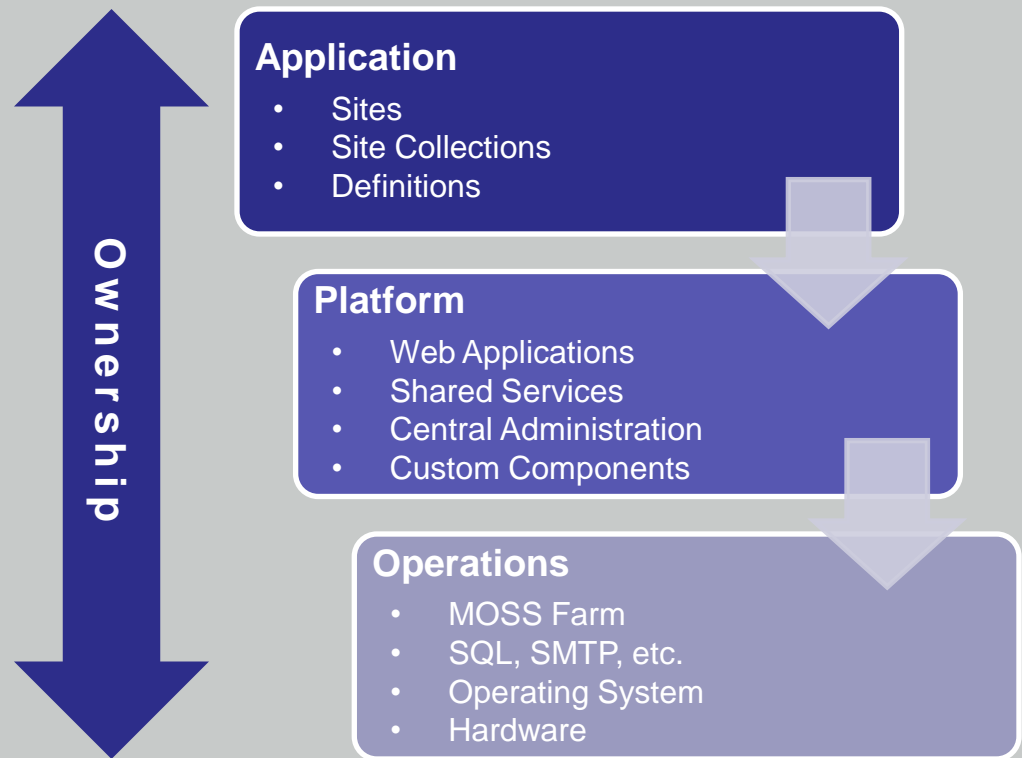
# 5 Key areas of SharePoint Governance

## Defining operations



# Defining operations

- Acknowledge the platform technology and shared ownership of the middle tier
- It is very important to define the different administrative roles at the platform level
- Operations must cover all layers – this is not just a web application running off an IIS and SQL Server. Many services are running.
- Hence the SLA definition must reach as far as the end-user's requests.



# Defining operations

- **Communication**
  - Reporting and Documentation
  - Establish Chain of command
- **Service Level Agreements (SLA)**
  - Disaster recovery
  - Scalability and Growth Planning
- **Monitoring**
  - System utilization
  - Traversing Event Logs and SharePoint Logs

System Center Operations Manager 2007

<http://www.microsoft.com/systemcenter/opsmgr/>



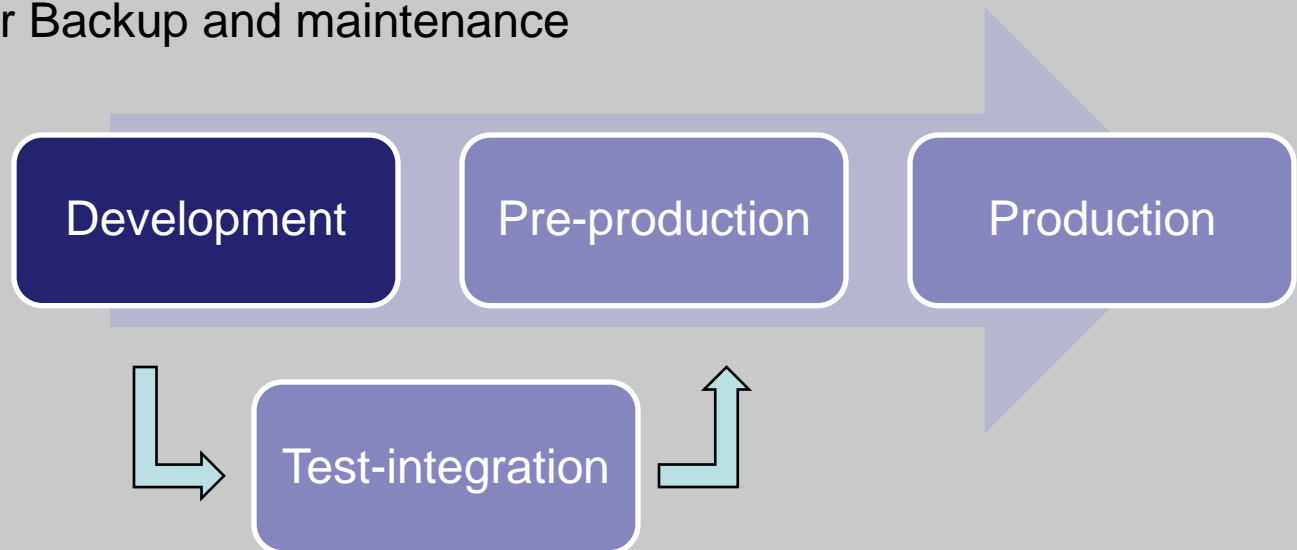
**SharePoint Monitoring  
Toolkit**

# Defining operations

- On going maintenance include
  - Service Pack Management
  - Enforcing policies and quotas
  - Performance tuning
  - Risk management
  - Release Management (deployment)
  - SQL Server Backup and maintenance

Goto: DocAve Software for SharePoint

<http://www.avepoint.com/>



# 5 Key areas of SharePoint Governance

## The supporting organization

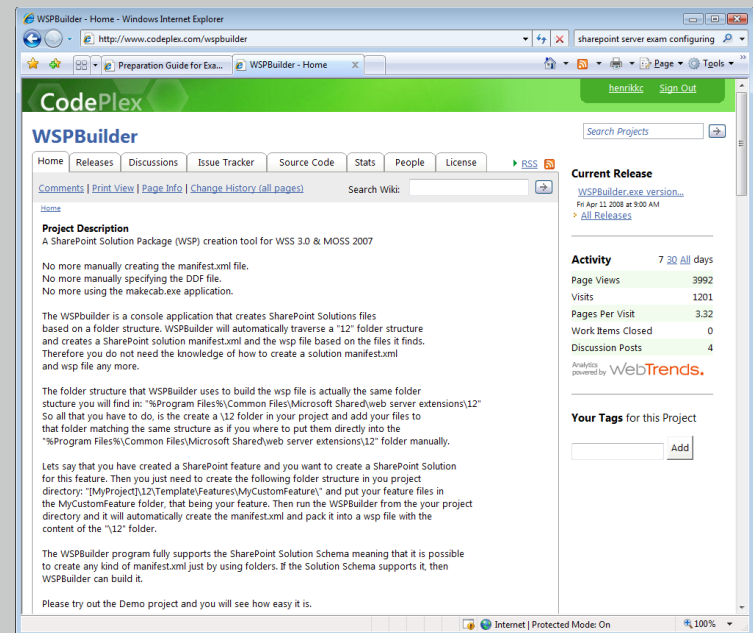


# The supporting organization

- Do not re-invent the wheel
  - ITIL/MOF
  - People and Roles
- Consider using project model that aids the ongoing adjustments
  - MSF Agile
  - SCRUM
  - Or similar
- Service desk/ticketing
  - Handle incidents and releases
- Development
  - Change Request Management
  - Deployment
  - Packaging
- Reporting and Documentation (again)

Use: WSP Builder on Codeplex

<http://www.codeplex.com/wspbuilder>



# Resources





# Resources

## *My Personal Favorites – Whitepapers*

### **Planning and architecture for Office SharePoint Server 2007**

These two books provide information and guidelines to lead a team through the steps of planning the deployment of a solution based on Microsoft Office SharePoint Server 2007. The books also include links to planning worksheets for recording information related to the planning and deployment activities.

- Planning and architecture for Office SharePoint Server 2007, Part 1  
(<http://go.microsoft.com/fwlink/?LinkId=79552&clcid=0x409>)
- Planning and architecture for Office SharePoint Server 2007, Part 2  
(<http://go.microsoft.com/fwlink/?LinkId=85548&clcid=0x409>)

### **SharePoint Deployment Guide and Checklists**

The book for any SharePoint Administrator's pocket! Concise and with relevant and important checklists that can be used in the day to day work.

- Office SharePoint Server 2007 deployment guide and checklists  
(<http://go.microsoft.com/fwlink/?LinkId=108286&clcid=0x409>)

# Resources

## *My Personal Favorites – Whitepapers*

### **SharePoint Governance Plan - template**

The SharePoint Governance Plan is a guidebook outlining the administration, maintenance, and support of a Corporation's SharePoint environments. It identifies lines of ownership for both business and technical teams, defining who is responsible for what areas of the system. Furthermore it establishes rules for appropriate usage of the SharePoint environments.

- SharePoint Products and Technologies governance plan  
(<http://go.microsoft.com/fwlink/?linkid=92333&clcid=0x409>)

### **Design and build sites for Office SharePoint Server 2007**

This guide provides prescriptive guidance that can help you and your team build custom enterprise sites by using Microsoft Office SharePoint Server 2007

- Design and build sites for Office SharePoint Server 2007  
(<http://go.microsoft.com/fwlink/?LinkId=110087>)

### **Database Maintenance for SharePoint v3**

This paper describes the recommended maintenance strategies for the databases that host content and configuration settings for SharePoint Products and Technologies

- Database Maintenance for SharePoint  
(<http://go.microsoft.com/fwlink/?LinkId=111531&clcid=0x409>)

## *My Personal Favorites – Whitepapers*

### **Deploying and Supporting Enterprise Search**

This document shares the experiences of Microsoft teams in deploying Enterprise Search at Microsoft.

- Deploying and Supporting Enterprise Search  
(<http://download.microsoft.com/download/2/5/3/253F0074-5C2C-4B45-A1C6-62C2C288C6EB/DeployingAndSupportingEnterpriseSearchTWP.doc>)

### **Managing Enterprise Metadata with Content Types**

A general introduction to metadata and their implementation into SharePoint Technologies using Content Types, also covering how to expose the information to the search interface.

- Managing enterprise metadata with content types  
(<http://go.microsoft.com/fwlink/?LinkId=101604&clcid=0x409>)

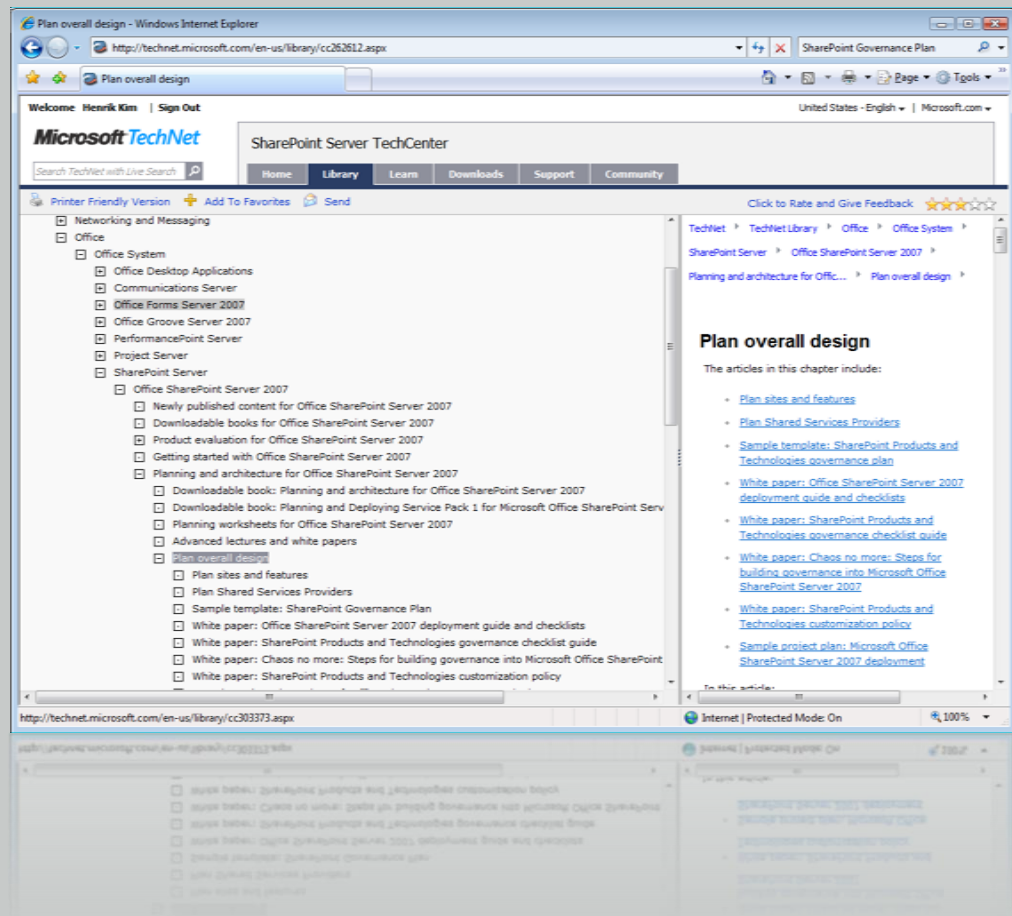
# Resources

## *My Personal Favorites – Technet*

- Know your way around Technet!
- The navigation is deep but learn the structure and accept the many cross-links.
- Please Microsoft: Create permanent links when using “Add to Favorites”. ☺

Goto: Microsoft Technet Library for MOSS

<http://technet.microsoft.com/en-us/library/cc262612.aspx>



# Resources

## *My Personal Favorites – GEAR up*

- Resource site build using Office SharePoint Server
- Aggregating information from multiple sources
- Role-based filtering and “gearing up” for:

### Get Ready

- Why SharePoint Server 2007?
- Win Executive Sponsorship
- Build a Business Case

### Engineer

- Identifying Needs
- Do I Need a Partner?
- Compliance
- Site Design and Architecture
- Governance

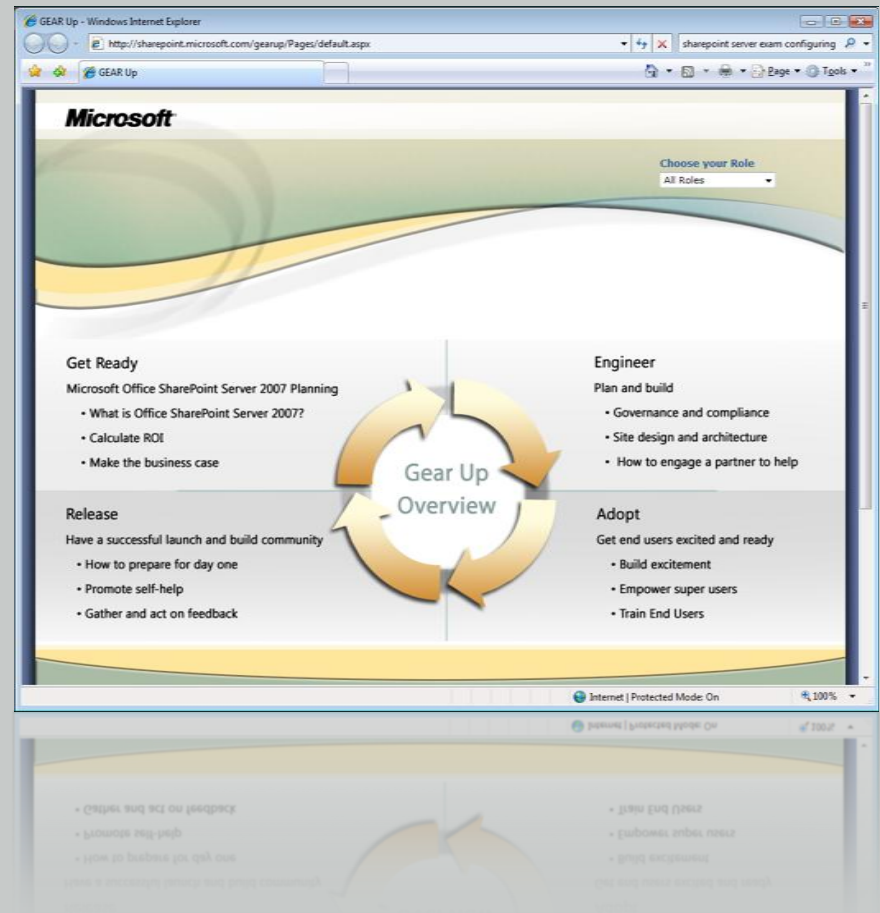
### Adopt

- Engaging End Users
- Developing Super Users
- Training End Users

### Release

- Gathering Feedback
- Build End User Excitement
- Build Community

Goto: Microsoft SharePoint GEAR Up  
<http://sharepoint.microsoft.com/gearup/>



# Resources

## *My Personal Favorites – Blogs*

Arpan Shah's Blog

<http://blogs.msdn.com/arpans/rss.xml>

Joel Oleson's Blog - SharePoint Land

<http://blogs.msdn.com/joelo/rss.xml>

Replaced by:

SharePoint Joel

<http://feeds.feedburner.com/JoelsSharepointLand>

Stefan Goßner

[http://blogs.technet.com/stefan\\_gossner/rss.xml](http://blogs.technet.com/stefan_gossner/rss.xml)

Andrew Connell [MVP MOSS]

<http://feeds.feedburner.com/AndrewConnell>

STSADM Custom Extensions (Gary Lapointe)

<http://stsadm.blogspot.com/feeds/posts/default?orderby=updated>

Microsoft SharePoint Products and Technologies Team Blog

<http://blogs.msdn.com/sharepoint/rss.xml>

Microsoft SharePoint Developer Documentation Team Blog

<http://blogs.msdn.com/sharepointdeveloperdocs/rss.xml>

Microsoft Enterprise Content Management (ECM) Team Blog

<http://blogs.msdn.com/ecm/rss.xml>

Microsoft Enterprise Search Blog

<http://blogs.msdn.com/EnterpriseSearch/rss.xml>

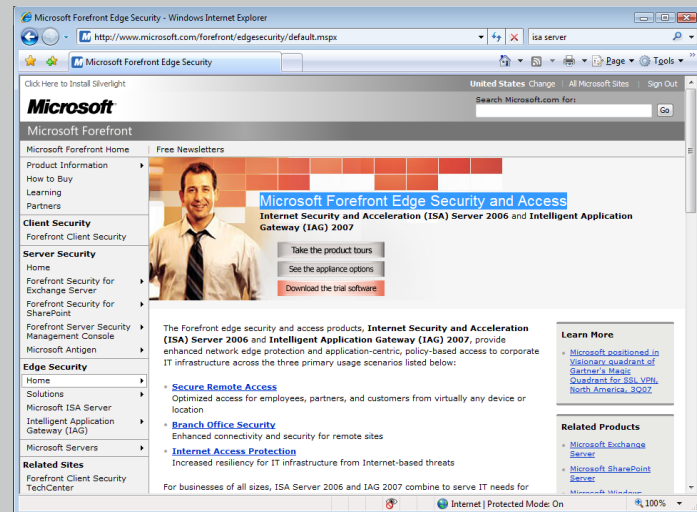


# Wrap-up



- Compliance and Regulations
- Ensuring Quality in the delivery model:
  - In handling incidents
  - Communication
  - Deployment
- Perimeter Security and Access
  - Scanning for viruses
  - Deciding on content allowed on the platform
- SharePoint as a platform for development

Microsoft Forefront Edge Security and Access  
<http://www.microsoft.com/forefront/edgesecurity/>





- Requires a lot of planning
  - ...but get going!
  - Prioritize and implement
- It is an ongoing process
- Invest as early as possible in the process
- Training, training, training
- Use the vast amount of guidance from Microsoft
- Engage with the Microsoft partner channel
  - Identify the single vendor to assist you in building the

***“Manageable SharePoint Platform”***

# Question and Answers





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